Working with After School Matters helped me learn more about college readiness, and it also helped me with writing resumes and job interviews. I think this program really helped me prepare for college.”

—After School Matters Teen
16 years old, Rogers Park
Dear Friends & Supporters:

On behalf of the Board and staff of After School Matters, we are pleased to report that the fiscal year ending June 30, 2014 will go down as one of the most accomplished years in our history. Since our founding, a great measure of our success has always been the number of teens we serve annually. We are delighted to report that in FY 2014 we provided more than 22,000 opportunities to more than 15,000 teens—most of them from under-resourced and underserved Chicago neighborhoods.

More teens are participating in our programs, which are extensive and designed to spur their curiosity while exposing them to a world of possibilities. Our teens enroll in programs where they learn to code, build aquaponics tanks, perform for audiences of thousands, and much more. Our instructors are experts in their fields but also compassionate and caring adults who are committed to making a positive impact on the lives of young people.

We are grateful for the generous support we receive from our public partners as well as from corporations, foundations, and individuals. As you read this report, please know that your philanthropic investment in After School Matters pays tremendous dividends. We will not be satisfied until every teen has the opportunity to succeed and fulfill their dreams.

When you spot an After School Matters teen wearing our signature purple t-shirt, we hope you will take pride in knowing that your investment is making a difference.

Thank you for all your support.

Sincerely,

Mary Ellen Caron
Chief Executive Officer

Mellody Hobson
Board Chair
Close to 200,000 teenagers call Chicago their home. These teens are at the core of everything After School Matters does.

They are the reason we exist—from those we currently reach through our programs, to those we hope to reach next year and into the future. Our impact extends beyond a single teen—to their instructor, their family, their high school, their community, and ultimately to the entire city and beyond. But at the heart of it all is one teenager.
Chicago Teens Matter

Our teens have an overwhelming array of choices to make in the course of a single day.

These choices include what to do with their time once the school day is done, or even whether to go to school in the first place. A teen’s choices will inform what kind of a person they become—what kind of a student, friend, family member, neighbor—and what role they will play in the future of this city and our society. That’s a lot of responsibility on top of the many challenges our teens face every day.

The Community We Serve

More than 70% of After School Matters teens reside in Chicago’s 39 lowest-income communities (out of 77 total communities), and 87% of After School Matters teens receive free or reduced-price lunches.

- **6.9% of our teens** come from Austin. This represents the largest community population within After School Matters. (Austin’s unemployment rate stood at 21% as of the 2010 Census.)

- **7.2% of our teens** come from North and South Lawndale. (North Lawndale ranks 13th in NeighborhoodScout’s list of the 25 most dangerous neighborhoods in America.)

- **5% of our teens** come from South Chicago and South Shore. (31.5% of South Shore households were living below the poverty level as of the 2010 Census.)
641,975 Illinois youth are unsupervised in the hours after school.

14,654 Teens participated in our programs during FY14.

51% of Chicago youth live in a single-parent home.

90% of our teens reported a positive relationship with their instructor.

30% of Chicago teens reported feeling sad or hopeless.

91.5% of our teens reported having plans for their lives after high school.
“After School Matters has made me a better person. These programs gave me a safe haven from the violence in my neighborhood and the skills I need to pursue my entrepreneurial dreams.”

Dequandre has many passions and has been able to explore all of them through After School Matters programs including sewing & basket weaving, purse design, music and poetry, landscape design and culinary programs.

Thanks to his hard work, Dequandre received a full-ride scholarship to Washburne Culinary Institute.
Dequandre

HIGH SCHOOL: Harlan Community Academy High School
NEIGHBORHOOD: Roseland
OUR PROGRAM: Culinary Artistry (Arts)
Teen Opportunities Matter

After School Matters provides a teen with an opportunity to make one great choice—to participate in a program that can lead to life-changing experiences.

Our unique and nationally-recognized program model incorporates project-based learning and 21st Century Skill development into all programs across five content areas: arts, communications, science, sports and technology. This gives teens the tools they’ll need to apply critical thinking, problem-solving, teamwork, social awareness and other crucial skills to their programs and day-to-day lives.

THE OPPORTUNITIES WE PROVIDE

<table>
<thead>
<tr>
<th>After School Matters Teen Opportunities</th>
<th>22,000</th>
</tr>
</thead>
<tbody>
<tr>
<td>Teens Impacted (unduplicated)</td>
<td>14,654</td>
</tr>
<tr>
<td>Teen Applicants</td>
<td>34,520</td>
</tr>
<tr>
<td>After School Matters Programs</td>
<td>1,078</td>
</tr>
</tbody>
</table>

Science, Technology, Engineering and Math Initiative (STEM)

In FY14, After School Matters increased the number of STEM programs from 295 to 377—creating close to 1,000 more opportunities for teens to participate.

10% of scientists and engineers nationwide are minority women.

2,763 minority girls participated in our STEM programs in FY14.
Of the 1,078 total programs provided in FY14, 147 were Internship programs that provided opportunities for close to 1,000 teens.

The overall teen attendance rate across all After School Matters programs was well above the national standard for out-of-school time programs.

92% of our teens are Chicago Public School students.
Teens’ Futures *Matter*

Our programs provide more than a safe space for teens to participate in productive and engaging activities. These programs help teens to prepare for success in college and careers, and to see how bright their futures can be.

**Summer Advanced Internship Programs**
More than 100 teens spent the summer of 2013 working as Advanced Interns with successful and innovative local companies, organizations and collaboratives including the Adler Planetarium, Blue Plate, Enlace Chicago, the Industrial Council of Nearwest Chicago (ICNC), Jasculca Terman Strategic Communications, and more. These Advanced Internships give teens who have previously participated in After School Matters programs an opportunity to take their skills and their passions to a higher level.

**After School Matters Teens Earn POSSE Scholarships**
The POSSE Foundation awarded 26 After School Matters teens with the prestigious, full-tuition POSSE Scholarship in recognition of their academic and leadership potential.

> *After School Matters teens recently accounted for 23 percent of all POSSE Scholarship recipients nationwide!*

Universities that After School Matters POSSE Scholars plan to attend include: Cornell University, the University of Wisconsin-Madison, Middlebury College, Dennison University and Oberlin College.
### How Advanced Internship Program Sites Have Been Helped by Our Teens

<table>
<thead>
<tr>
<th></th>
<th>7</th>
<th>6</th>
<th>12</th>
<th>4</th>
<th>1</th>
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</thead>
<tbody>
<tr>
<td></td>
<td>BOOSTED THEIR CAPACITY</td>
<td>CREATED A NEW PRODUCT</td>
<td>COMPLETED A LARGE-SCALE PROJECT</td>
<td>SOLVED A BUSINESS PROBLEM</td>
<td>BUILT A WEBSITE</td>
</tr>
</tbody>
</table>

100% of participating ICNC employers would recommend the program to their colleagues. They believed this was a good use of their time and resources.
Teen Achievements *Matter*

When teens participate in After School Matters programs, they discover what they’re capable of accomplishing.

Often, these accomplishments demand to be shared with a wider audience. After School Matters works to provide as many opportunities as possible to showcase Chicago’s teens at their best.

When teens find their voices, they empower themselves. Our programs provide a channel to get those voices heard, so that teens can encourage positive change in their communities.

“After School Matters is a great program for teens… we get prepared for college, and it’s a great opportunity to learn about jobs.”

—After School Matters Teen
15 years old, Avondale
CUSTOM HATS FOR ‘DERBY DAY’
In anticipation of the Kentucky Derby, teens from the Hats, Headbands and Beyond program hosted a special event at our Retail Store. These incredibly creative teens custom-designed unique and stylish hats-to-order for guests.

KUUMBA LYNX PROGRAM WINS “LOUDER THAN A BOMB”
Teens in the Kuumba Lynx Urban Performance Ensemble won the “Louder Than a Bomb” youth poetry festival after performing for more than 2,000 people at the Cadillac Palace Theatre.

TEENS INSTALL MURAL AT KENWOOD
After 21 weeks of hard work, our Kenwood Mural Project teens completed the installation of their mural at the front entrance to Kenwood Academy High School.

RAY GRAHAM DRUM LINE PERFORMS AT SPECIAL OLYMPICS
Teens in the Ray Graham Drum Line program, provided for teens with cognitive disabilities, had the honor of performing at the Special Olympics Opening Ceremony at Soldier Field.
I love writing, but I never knew how much I enjoyed interviewing people until I joined this After School Matters program. Talking with people and uncovering their stories is so fascinating to me.”

The After School Matters True Star Editorial program produces a quarterly magazine geared toward urban youth ages 12–21. Braylyn’s stellar writing and interview skills provided her with the unique opportunity to interview Mellody Hobson, Chair of After School Matters and President of Ariel Investments, for an issue of True Star Magazine.

After high school, Braylyn plans to attend college to study journalism and communications much like her sister, who inspired her passion for writing and participated in the same After School Matters program when she was in high school.
Braylyn

HIGH SCHOOL: Morgan Park High School
NEIGHBORHOOD: Morgan Park
OUR PROGRAM: True Star Editorial (Communications)
Program Providers & Instructors Matter

Our dedicated and talented instructors are professionals in their own rights and experts in their fields.

These instructors provide programs both independently and through community-based organizations. They support our teens’ success from the beginning to the end of a program, and often beyond.

Professional Development Opportunities

To best support our instructors and give them the tools to run successful and engaging programs, After School Matters regularly provides opportunities for professional development by convening workshops on building professional learning communities and incorporating career-readiness planning into programs, and facilitating dialogues between instructors, teens and alumni of After School Matters programs.

PROGRAM PROVIDERS AND INSTRUCTORS

<table>
<thead>
<tr>
<th>Community-Based Organization Instructors</th>
<th>366</th>
</tr>
</thead>
<tbody>
<tr>
<td>Independent Instructors</td>
<td>424</td>
</tr>
<tr>
<td>Total</td>
<td>790</td>
</tr>
</tbody>
</table>
When Chef Gloria saw her neighborhood declining, she knew that teens needed more opportunities. That launched her immensely successful Advanced Culinary program in the East Side community.

I want my teens to be able to look in their refrigerator and cook a healthy and satisfying meal.”

After joining the Tuskegee Airmen Young Eagles Program at the age of 16, Tammera knew that her passion in life was aviation. She launched the AeroStar Consulting Corporation, and soon after developed the After School Matters AeroStars Aviation Exploration Program with a mission to expose more teens, particularly minorities and girls, to the worlds of aviation and science.
Students who participate in more programs experience more successful outcomes.

- **302** teens in 9+ programs
- **1,734** teens in 3 programs
- **14,654** teens in at least one program

- **25%** of students nationwide drop out of high school.
- **93%** of after school matters high school seniors recently graduated.
- **70%** of employers report high school graduates as deficient in career readiness skills.
- **84%** of our teens reported having developed career skills like leadership, teamwork, and problem solving.

Likelihood for successful outcomes—including school attendance, passing courses, and graduation rates. Teens who participate in three or more programs show the greatest impacts, according to research by Chapin Hall at the University of Chicago.
Our Impact *Matters*

The impact that After School Matters can have on teens extends beyond their high school years and empowers them to achieve success throughout their lives.

**Freshmen On-Track**

Students on-track at the end of their freshman year, in terms of core subject credits earned, are 3.5 times more likely to graduate high school in four years than off-track students. Freshmen On-Track is a better predictor of high school graduation than race/ethnicity, socioeconomic status, and 8th grade test scores.

Over the past four years, After School Matters’ Freshmen On-Track rate has risen from 79 to 87 percent, four percentage points higher than teens who do not participate in After School Matters programs.
Throughout my time in the Creative Printmaking program, I’ve really learned more than I ever expected. This program has helped me realize my true passion for art, and now I’m thinking about pursuing art when I go to college.”

Ivan, a student at Hancock High School, has been participating in After School Matters programs for more than three years. His favorite experiences involve showcasing his work to the public and having several of his pieces available for purchase at the After School Matters Retail Store.
HIGH SCHOOL: John Hancock Preparatory High School
NEIGHBORHOOD: Chicago Lawn
OUR PROGRAM: Creative Printmaking (Arts)
What Really Matters

As long as teens call Chicago their home, After School Matters will help them make the most of that home. We will support them through an exciting time in their lives, and we will help them to envision how bright the rest of their lives can be. That’s what really matters to us—that teens realize their unlimited potential and find success now and in their futures.

We cannot do this without your support, including our Board of Directors, Advisory Board, and staff. Each of you matters so much to us. Most importantly, each of you matters to our teens.
Our Board Matters  JULY 1, 2013–JUNE 30, 2014

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Our Funders Matter JULY 1, 2013–JUNE 30, 2014

We extend our sincere appreciation to the individuals, corporations, and foundations that support After School Matters. They play a crucial role in fulfilling our mission to provide Chicago public high school teens with opportunities to explore and develop their talents, while gaining critical skills for work, college and beyond.

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Our Funders Matter JULY 1, 2013–JUNE 30, 2014

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Mr. Howard Roffman
Ms. Desirée G. Rogers
Schultz Family Foundation
Segal Family Foundation
Shea Family Foundation
Shefsky & Froelich Charitable Foundation
Mr. Edward Byron Smith, Jr. and Ms. Maureen Ower Smith
Maria and Bill Smithburg, and Colette and Tom Smithburg
Ava and Marcie Stein
Mr. John Stephens
Roger and Susan Stone Family Foundation
Sweet Mandy B’s
Michael and Natalie Tadin
Robin Loewenberg Tebbe and Mark Tebbe
Patrick and Kathleen Thompson
Ms. Jane Thompson
Tawana Tibbs and Bruce Gordon
Richard, Sophia and Haley Tong
Jeffrey A. Urbina and Gaye Lynn Hill
Christopher F. Valentii
Beth and Peter Vanderslice
Washington, Pittman & McKeever, LLC
James and Heather Welsh
Ms. Meredith Whitney and Mr. John Layfield
Ms. Kathleen Wilson-Thompson
Susan and Bob Wislow
Mr. and Mrs. Thomas A. Witten
Ms. Paula Wolff and Mr. Wayne W. Whalen
Ms. Elaine Wynn
Zeisler Family Foundation
Zemeckis Charitable Foundation
Mr. Justin Ziemba
Mr. Neal S. Zucker and Mr. Marko Iglenda
Ms. Maria Henry
John and Marty Higgins
Ms. Leslie S. Hindman
Mr. Matthew Hintze
Morgan and Melissa Hirst
Ms. Patricia M. Holden
The Honorable Jim and Stacy Holland
Mr. Gerald W. Hollander
Mr. Cliff Holmes
Mr. and Mrs. Richard Hotchkiss
Richard and Charlene Hrvinka
Ms. Vickie Hurston
Julie and James Hussey
The Honorable Daniel W. and Christina Hynes
Bo and Linda Jackson
Dr. and Mrs. Harry Jaffe
Ms. Elaine L. Johnson
Ms. Roslyn Johnson
Van Jones and Jana Carter
Mr. Jeffrey David Kaplan
Howard and Carol Kazanjian
Ms. Elva Keaton
Keith the Computer Guy, LLC
Mr. George Keblé
Ms. Kathleen Kennedy
Ms. Deborah Kenny
Ms. Sharon Kidd-Fryer
John and Jennifer Knoll
The Krelick Family Foundation
Mark and Kristie Krieger
Ms. Elizabeth A. Kirscher
Mr. Randall S. Kulat
William J. and Sarah Kunkle
Dr. Marla Kushner and Mr. Robert Sawyer
Mr. Malcolm J. LaFountain
Kate and Mike LaMantia
Dr. Michelle B. Larson
Mr. Levi K. Lathen
Mr. and Mrs. Jerome A. Lattyak
Robert C. and Roberta Lee
Michael Leroy
Ellen and Richard U. Levine
Mr. Derek Linda
Ms. Meredith Mack
Susan and Lew Manilow
Ms. Frances Marciano
Mr. Dean Martin
Walter and Shirley Massey
David May and Lois Scott
Robert and Michele McAndrews
Ms. Megan McCarthy
Mr. Lyle McCoy
Ms. Margaret I. McCurry
Mr. and Mrs. Robert McDonald
Ms. Holly McGuire
Ms. Margaret McGurk
Ms. Carol A. Merritt
Mr. Kenneth J. Meyer
Ms. Susan Meyer
Dennis and Peggy Michel
Mr. Jerry Mickelson
Mighty Artist Production, Inc.
Ms. Jean R. Miller
Ms. Alison Millerrick
Ms. Andrea Mitchell
Mr. and Mrs. James Mitchell
Ms. Kimberly Mitchell
Eric Mittemann
Ms. Wendy Morse
Mr. and Mrs. David R. Mosena
Mr. Matthew Mosher
Tobias and Bonnie Moskowitz
Ms. Trisha Mowbray
Ms. Sharon Moy
Muller & Monroe
Asset Management LLC
Mr. and Mrs. Walter Murch
David and Agnes Murdoch
Morgan and Charlene Murphy
Mr. Malik T. Murray
Ms. Monica M. Murtha
Ms. Jenne D. Myers
Louise and Cheryl Nardi
Mr. William Neeson
Mr. Adam Nelson
Ashley and Pam Netzky
Ms. Sarintha Cruzet Newman
Mr. Terry E. Newman
Emily Nixon.
Nixon Art Associates
Richard and Christine Norton
Ms. Katie O’Brien-Jensen
Mr. Jack O’Callahan
Mr. Timothy J. O’Neill
Tom and Susan O’Neill
Raymond and Christine Orozco
Holly Ost
Ms. April Oury
Murray and Susan Outlaw
Mr. Michael Palombo and Ms. Angela Figg
Ms. Jane Park
Mr. and Mrs. Dick Parsons
Ian Perez
George S. and Judith Pfeifer
Ms. Danielle Pinnock
Ms. Barbara Piwowarski
Mary J. Pollack
Mr. and Mrs. Roger Post
Michael and Michelle Precein
Michael and Stephanie Pries
Ann V. Pristop
Mr. Thomas Purmort
PWC LLP
Ms. Amy Rakoczy
Ms. Kourtney Ratliff
Ms. Barbara Remmer
Mr. Daniel R. Rest
Ms. Gretchen Annika Reyes
Jim and Sandy Reynolds
Ms. Judith C. Rice
Matthew and Janet Robbins
Valerie Robinson
Ms. Sheila Roche
Mr. Douglas F. Rosenthal
Paul J. Rowan
Ms. Marva Rowley
Ryan Ruskin and Michael Andrews
Ms. Brenda A. Russell
Ms. Sarah K. Ryan
Lee and Elise Sacks
Hafeez Sarumi
Ms. Anne Schmitz
Mr. Bryan A. Schneider
Ms. Amy Schulman
Schwan’s Home Service, Inc.
Agnes Scott
Seaway Bank and Trust Company
Ms. Patti Sellers
Drs. Pannir and Leela Selvam
Ms. Meenal Sethna
Ms. Maria Sharkey
Anthony and Margarete Simeone
J. P. and Elizabeth Simon
Mr. David Sinski and Mr. Julio Rodriguez
Gina Skiera
Ms. Patricia Sklar and Mr. Samuel Polsky
Ms. Trissan Sleemmons
Mr. James J. Smith
Mr. Stephen A. Smith
Catherine and Bob Solomon
Mr. and Mrs. William J. Sparer
Ms. Victoria Sparks and Mr. Don Reinkes
St. Pauls House, a Lutheran Life Community
Julie W. Stagliano
Steve Starkey and Olivia Erschen
Mr. Andrew Stern
Liz Stiffel
Ms. Susan M. Suchy
Kurt and Helen Summers
Luis L. and Gladys Tabano
Betty Thelll
Ms. Courtney Thompson
Mr. Michael Toomin
Ms. Amy Topel
Mr. Seth Travis
Mr. Todd Trubey
Helene J. Turner
Ms. Barbara Urdo
Ms. Marlene P. Valero
Mr. and Mrs. Joel Villamil
Ms. Lisa Visotsky
Ms. Marliou Von Ferstel
Ms. Nancy Waich
Mr. and Mrs. Anthony Walker
Ms. Nicole J. Walker
Mr. Jeffrey D. Warner
Mr. James Warren and Ms. Cornelia Grummman
Ms. Celeste Waskins-Hayes
Mr. Steve Weaver
Mr. Kelly R. Welsh and Ms. Ellen Alberding
Ms. Christine Whelan
Ms. Margaret White
Ken and Jennifer Whitzord
M & J Wilkow, Ltd.
Mr. and Mrs. Robin Williams
Rufus and Jaye Williams
Ms. L. Aurey Wilson
Ms. Andrea Wong
Mr. Kurt Woodall
Patrick and Kristina Woodward
Mr. Matthew Yale
Mr. David Yudin
Mr. Jordan K. Zoelezer

In-kind
Affiliated Benefits Consultants, Inc.
Angel Food Bakery
Ariel Investments, LLC
Mr. Marcellus Bennett
Burberry
Café Ba-Ba-Reeba!
Chicago Chocolate Tours
Chicago Shakespeare Theater
Chicago Signature Services, LLC
Chicago Sun-Times
Dominick’s Finer Foods Inc.
Mr. Walter Eckenhoff
The El’s Cheesecake Company
Event Creative
Five:Sixteen Design Inc.
Fleming’s Prime Steakhouse & Wine Bar
FLIRT Communications
Floriole Cafe & Bakery
Gibsons Restaurant Group
Goose Island Beer Co.
Mr. Joseph Gutman
Ms. Dolores M. Huchens
Illinois Communications Sales, Inc.
Jelly Belly Candy Company
Kurts Productions, Ltd.
Lucky Strike Lanes
Magnolia Bakery
Margie’s Candies
Mariano’s
More Cupcakes
Navy Pier, Inc.
Noreen Heron & Associates
Pepsi Beverages Company
Revolution Brewing
Sensational Bites
Studio Within Salon and Spa
Teza Technologies LLC
Tipsy Cakes
U.S. Fish & Wildlife Service
Uncommon Ground
United Airlines
Zanies Comedy Night Club

Every effort is made to ensure that the information in this report is accurate. If you are not listed properly, or think you may have been inadvertently omitted, please contact Jennifer Whitemore at jennifer.whitemore@afterschoolmatters.org or 312.768.5188.
## Our Financial Statement

### YEAR ENDED

<table>
<thead>
<tr>
<th></th>
<th>June 30, 2014</th>
<th></th>
<th></th>
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<th>June 30, 2013</th>
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<tr>
<td></td>
<td>Unrestricted</td>
<td>Temporarily Restricted</td>
<td>Permanently Restricted</td>
<td>Total</td>
<td>Unrestricted</td>
<td>Temporarily Restricted</td>
<td>Permanently Restricted</td>
<td>Total</td>
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<tr>
<td><strong>Revenue &amp; Support</strong></td>
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<td></td>
<td></td>
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<tr>
<td>In-kind contributions</td>
<td>4,970,950</td>
<td>—</td>
<td>—</td>
<td>4,970,950</td>
<td>4,958,530</td>
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<td>4,958,530</td>
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<td>Contributions and foundation grants</td>
<td>564,603</td>
<td>1,033,377</td>
<td>—</td>
<td>1,597,980</td>
<td>724,645</td>
<td>1,107,882</td>
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<tr>
<td>Gallery 37 retail sales</td>
<td>90,299</td>
<td>—</td>
<td>—</td>
<td>90,299</td>
<td>81,323</td>
<td>—</td>
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<td>81,323</td>
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<tr>
<td>Special Event revenue</td>
<td>—</td>
<td>—</td>
<td>—</td>
<td>—</td>
<td>—</td>
<td>—</td>
<td>—</td>
<td>—</td>
</tr>
<tr>
<td>Annual Gala</td>
<td>2,732,515</td>
<td>—</td>
<td>—</td>
<td>2,732,515</td>
<td>2,738,224</td>
<td>—</td>
<td>—</td>
<td>2,738,224</td>
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<tr>
<td>Citywide event</td>
<td>—</td>
<td>—</td>
<td>—</td>
<td>—</td>
<td>5,000</td>
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<td>—</td>
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<tr>
<td>Interest income</td>
<td>201,927</td>
<td>—</td>
<td>—</td>
<td>201,927</td>
<td>90,964</td>
<td>—</td>
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<td>Miscellaneous income</td>
<td>6,370</td>
<td>—</td>
<td>—</td>
<td>6,370</td>
<td>31,976</td>
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<tr>
<td>Total revenue &amp; support</td>
<td>23,049,077</td>
<td>1,235,304</td>
<td>—</td>
<td>24,284,381</td>
<td>23,128,699</td>
<td>1,198,846</td>
<td>1,000,000</td>
<td>25,327,545</td>
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<tr>
<td><strong>Net Assets Released from Restrictions</strong></td>
<td>863,799</td>
<td>(863,799)</td>
<td>—</td>
<td>—</td>
<td>962,735</td>
<td>(962,735)</td>
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<tr>
<td>Total revenue, support and net assets released from restrictions</td>
<td>23,912,876</td>
<td>371,505</td>
<td>—</td>
<td>24,284,381</td>
<td>24,091,434</td>
<td>236,111</td>
<td>1,000,000</td>
<td>25,327,545</td>
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<tr>
<td><strong>Expenses</strong></td>
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<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
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<td>Program services</td>
<td>19,680,024</td>
<td>—</td>
<td>—</td>
<td>19,680,024</td>
<td>19,691,974</td>
<td>—</td>
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<td>19,691,974</td>
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<td>General and administrative</td>
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<td>—</td>
<td>2,127,832</td>
<td>2,098,041</td>
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<td>Fundraising</td>
<td>989,709</td>
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<td>825,868</td>
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<tr>
<td>Gala expenses</td>
<td>396,859</td>
<td>—</td>
<td>—</td>
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<td>298,558</td>
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<tr>
<td>Total expenses</td>
<td>23,194,424</td>
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<td>—</td>
<td>23,194,424</td>
<td>22,914,441</td>
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<td>—</td>
<td>22,914,441</td>
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<tr>
<td><strong>Increase (Decrease) in Net Assets</strong></td>
<td>718,452</td>
<td>371,505</td>
<td>—</td>
<td>1,089,957</td>
<td>1,176,993</td>
<td>236,111</td>
<td>1,000,000</td>
<td>2,413,104</td>
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<tr>
<td><strong>Net Assets:</strong></td>
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<td></td>
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<tr>
<td>Beginning of year</td>
<td>6,372,132</td>
<td>816,898</td>
<td>1,000,000</td>
<td>8,189,030</td>
<td>5,195,139</td>
<td>580,787</td>
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<td>5,775,926</td>
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<td>End of year</td>
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<td>$1,188,403</td>
<td>$1,000,000</td>
<td>$9,278,987</td>
<td>$6,372,132</td>
<td>$816,898</td>
<td>$1,000,000</td>
<td>$8,189,030</td>
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