

after school matters

ANNUAL REPORT 2007/08

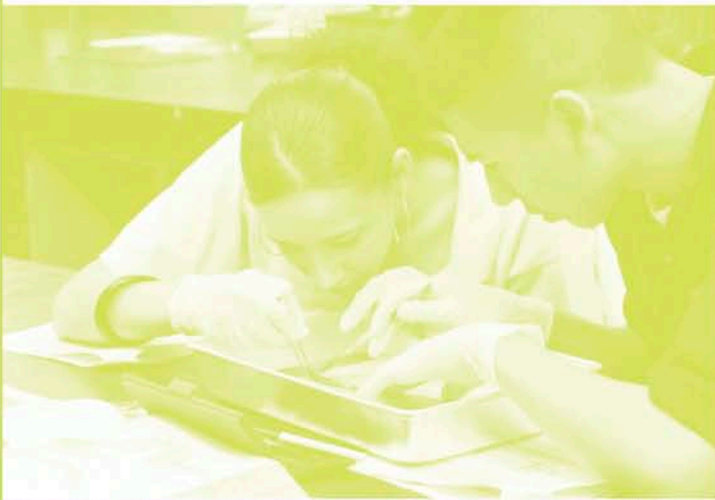




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Letter from the Chair

Dear Friends:

We are pleased to share After School Matters continued success in creating innovative out-of-school opportunities that engage and empower Chicago teens. In fiscal year 2008, we expanded our programs to 63 campus sites, where teens in underserved Chicago communities had 27,979 opportunities to participate in meaningful activities.

Studies have indicated that our programs help teens do better in school. In 2007, the Chapin Hall Center for Children at the University of Chicago reported that:

- Teens who participated in After School Matters for four or more semesters were nearly two-and-a-half times more likely to graduate than students who did not participate.
- Teens in After School Matters apprenticeships and activities have higher school attendance and fewer course failures than teens who do not participate.

And while studies indicate our programs are working, continued long waiting lists of teenagers at a majority of participating schools indicate they really want to be in our programs. Our programs build skills among teens to do better in school and help them prepare to enter the workforce. But waiting lists also tell us we need even more capacity to offer these valuable opportunities to more teens. If we want teens to become healthy productive citizens, our partnerships with schools, parks, and investors will be instrumental in the success of our teens believing they have a future.

This year, we expanded our summer programs to Millennium Park where we created a gigantic tented art studio, and were able to double the number of summer apprenticeships downtown. Thousands of park visitors strolled through our tent in the park and saw our arts apprentices hard at work in a variety of media, including painting and drawing, bookmaking, creative writing, and metal arts. The remarkable pieces they created are sold at our gallery37 Store located at 66 East Randolph.

Our performing arts apprentices also demonstrated their skills to a large audience this summer through concerts on the stages of the Pritzker Pavilion and the Family Fun Tent at Millennium Park, the Storefront Theater at gallery37 and at other locations across the city.

Continued funding of After School Matters will ensure our ability to expand programming opportunities to reach more Chicago teens, enhance resources for programs and continue to support the infrastructure necessary to sustain our programs long-term.

Chicago teens are phenomenally talented and deserving of our every effort to help expand their futures. With your support, After School Matters offers valuable skills and experiences that encourage young people to explore their full potential. On behalf of teens and communities throughout Chicago, thank you for your extraordinary efforts in helping our teens reach for the stars.

Cordially,

A handwritten signature in black ink that reads 'Maggie Daley'. The signature is fluid and cursive, with a large, sweeping flourish at the end.

Maggie Daley



Letter from the Executive Director

Greetings Colleagues and Friends:

We are often asked what makes After School Matters programs so successful. The answer is pretty straightforward—our programs respond to teens' interest and desire to prepare for the future. Equally important, our programs have been proven to help reduce teen drop-out rates and improve school attendance for those who participate.

After School Matters programs offer valuable workforce skills and training to teens across Chicago by providing opportunities for them to gain critical knowledge such as how to refurbish computers, create Web sites, officiate sports games, prepare and serve healthy and nutritious meals, fine-tune their performance techniques, and so much more.

We are one of the largest teen initiatives in the country, providing more than 27,000 teen opportunities per year, through 63 campuses and over 100 community sites. Additionally, we contract with more than 400 professional instructors and up to 250 community organizations every year.

After School Matters programs are robust and rigorous and challenge teens to reach their full potential. As a result, youth-demand for our programs continues to exceed the supply with most programs receiving 60 to 100 applications each—for 30 openings! Additionally, teens demonstrate their value for After School Matters programs by their attendance. Average attendance rates for our apprenticeships exceed 80% which equates to missing only three days over the course of ten weeks. We place high demand for excellence on our teens and the payoff is evident by their consistent levels of engagement.

Another key reason for our success is that we are mastering the art of taking a few resources and leveraging them to create even more opportunities for Chicago's youth. We work closely with our partners and community organizations to invest our dollars in out-of-school time programs that positively impact some of Chicago's highest need communities. By cultivating these strong relationships, After School Matters is able to respond quickly to the needs of the community. One such example took place in spring 2008, when violence among our youth escalated at an alarming rate. To help curtail the crisis, After School Matters worked closely with school principals and Chicago Park District personnel to raise our level of involvement by extending programming during those peak periods.

Because of our demonstrated track record of success, After School Matters is often approached by others interested in replicating our strong program model. And while this recognition is affirming in many ways, we do not rest on our accomplishments but instead seek ways to always improve. As we continue to refine our programs and to evolve as an organization, we look forward to your continued partnership and support.

Sincerely,

A handwritten signature in dark ink, appearing to read 'David Sinski', is written over a light blue background.

David Sinski



The Impact of Our Work

After School Matters is enriching the lives of Chicago teens through the delivery of high-quality out-of-school time programming. As part of this ongoing commitment to excellence, we participate in independent research that evaluates the effectiveness of our programs and services. After School Matters programs have been evaluated by several top researchers and the findings have been used to continuously enhance and strengthen the organization's work.

One example of this commitment is the research that University of Chicago conducted on After School Matters programs. Researchers followed a group of Chicago Public School high school students for four years and examined the impact of several semesters of participation in After School Matters apprentice programs. The findings concluded that:

- Students who participated in After School Matters had better school attendance than students who did not;
- Students who participated in After School Matters failed fewer courses than students who did not; and
- Students who participated in After School Matters graduated from high school at higher rates than other students.

After School Matters programs have also been evaluated by Dr. Robert Halpern, a nationally-recognized authority on youth development at the Erikson Institute. For two years, Dr. Halpern documented the activities of teens and instructors in After School Matters apprentice programs. The findings concluded that After School Matters programs:

- Produce positive effects in several areas such as improving teens' abilities to work in groups and to experience personal growth;
- Teach students not only about the specific discipline that was the focus of their apprenticeship (e.g. arts, technology), but also about how to approach tasks related to the discipline, such as conducting research or envisioning the end product; and
- Enhance students' knowledge of various vocational skills such as how to apply and interview for a position, the importance of regular and prompt attendance, and guidelines for appropriate behavior.

Additionally, investing in after-school programs provides much-needed jobs, and in this tough economy, we are pleased to be able to continue adding value. By providing opportunities to teens within their own communities, After School Matters is maximizing existing infrastructure and helping to revitalize neighborhoods.



About After School Matters

We are a non-profit organization that offers Chicago teens innovative out-of-school activities through **science37**, **sports37**, **tech37**, **words37** and the nationally-recognized **gallery37** programs. We provide these programs through a network of public and private partnerships that include the City of Chicago, Chicago Public Schools, Chicago Park District, Chicago Public Library and community organizations throughout the city. Our hands-on programs expose teens to rewarding careers and helps them to develop marketable job skills.

Through After School Matters, teens participate in activities that keep them engaged, learning, and safe while developing their potential. Our vision drives a mission that emphasizes the importance of public partnerships and the potential of Chicago teens. Our values underscore and guide our work.

VISION

Chicago's teens need to believe they have a future, and adults need to help them get there.

MISSION

To create a network of out-of-school opportunities, including apprenticeship and drop-in programs, for teens in underserved communities.

After School Matters achieves its mission by:

- Aligning and maximizing neighborhood physical and programmatic resources;
- Solidifying partnerships between citywide agencies and organizations; and
- Mobilizing creative, coordinated, and sustainable investment in teens.

VALUES

At After School Matters, we are a dedicated team of professionals who:

- Believe in the talent, creativity, and energy of teenagers and the contributions they make to our communities;
- Embrace the power of collaboration with people of all backgrounds;
- Encourage innovative, thoughtful decision-making and continuous improvement;
- Cultivate leadership, support career development, and acknowledge achievement; and
- Foster a caring, creative, and dynamic work environment.

After School Matters is one of the largest after-school initiatives in the nation serving teenagers. We have grown to 63 neighborhood campus sites. Each "campus" consists of the local school, park, library and Community-Based Organizations in that neighborhood. Every year, a team of more than 1,000 talented instructors, school liaisons, Chicago Park District specialists, librarians and Community-Based Organizations work together to administer our programs. They work collaboratively to support an expansive, highly coordinated network of opportunities for teenagers—helping to revitalize Chicago's communities and enrich the lives and futures of teens throughout the city.



After School Matters Content Areas

The three program models (clubs, apprenticeships and internships) are each included in five content areas: **gallery37**, **science37**, **sports37**, **tech37** and **words37**. Each content area is branded with “37” to mirror our flagship **gallery37**.

gallery37

Our nationally-recognized **gallery37** programs offer teens the ability to build a foundation of skills in the visual and performing arts. Teens are offered a variety of settings to demonstrate their newly polished artistic skills. They perform before their peers at campus showcases across the City and are on occasion commissioned to create customized artwork for our public and private partners. Teen artwork created in our programs is available for purchase in our **gallery37** store located at 66 East Randolph Street.

science37

science37, our newest content area, offers programs that strengthen teens’ scientific methodology while piquing their intellectual curiosity. These new programs officially launched in fall 2007 with generous support from Abbott. **science37** programs connect teens directly with opportunities in the city’s growing science and biotechnology sectors.

sports37

Our **sports37** programs impart a healthy living approach to teens and expose them to career opportunities in the fields of sports, health and fitness. Equipped with these new skills, teens coach and officiate games and other physical activities for elementary-aged children from neighboring schools and parks. By taking on roles with increased responsibilities, some teens from our **sports37** programs become eligible for paid employment with Chicago Park District summer day camps or with Community-Based Organizations.

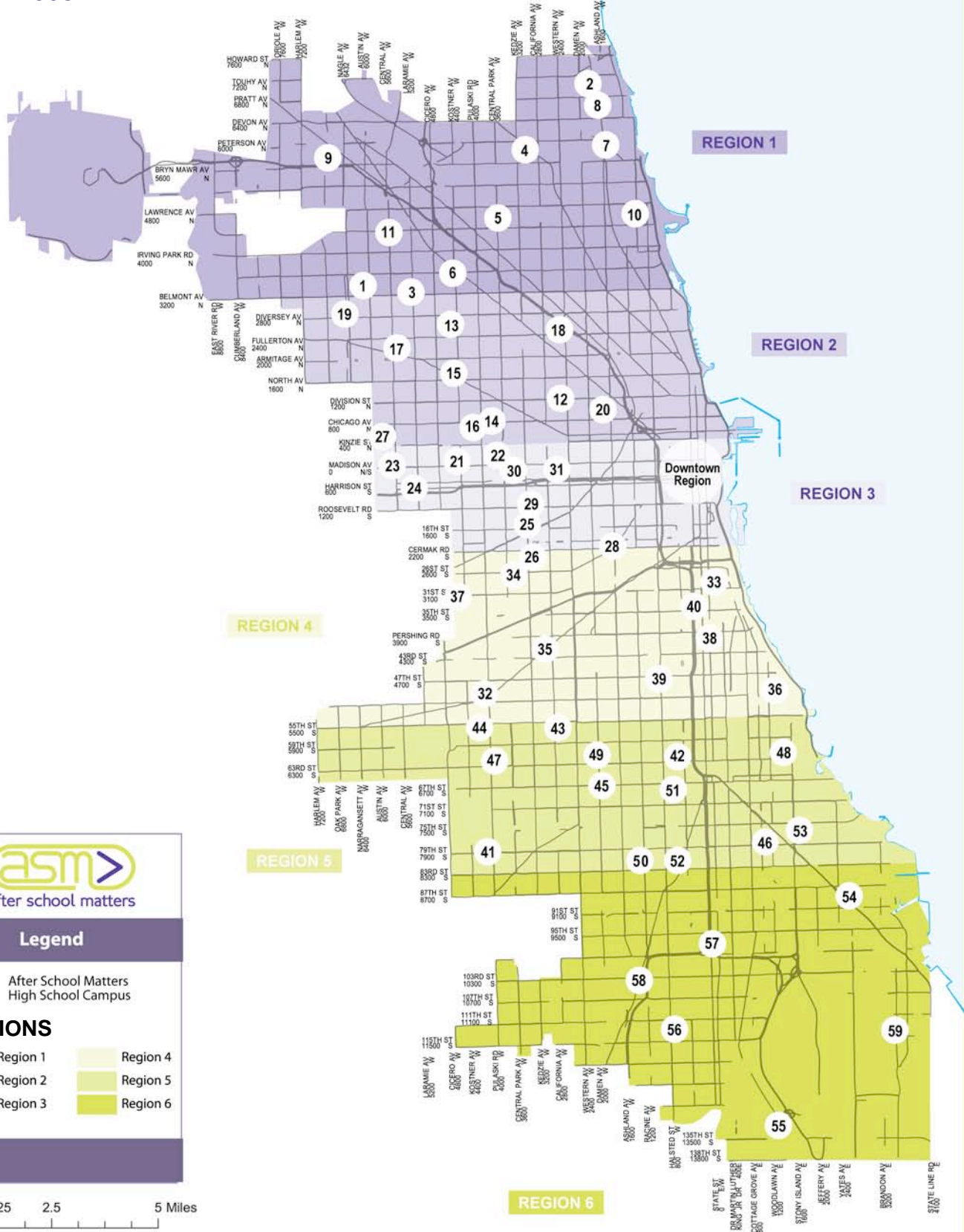
tech37

With the guidance of technology firms, independent professionals and Community-Based Organizations, teens in our **tech37** programs work with industry-standard hardware and software to develop real-world products. Teens build their resume credentials with experiences such as creating Web sites and robots, producing digital videos and television shows, manipulating digital photography, and programming and rebuilding computers.

words37

In our **words37** programs, teens discover self-expression while enhancing their literary, journalistic, community and social development skills. Teens in our **words37** programs add to their portfolios by creating final products such as newspapers, magazines, photojournalism exhibits and documentary videos, community maps and other recordings of work.

After School Matters High School Campus Programs 2007 - 2008

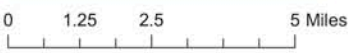


Legend

- After School Matters High School Campus

REGIONS

- Region 1 (Purple)
- Region 2 (Light Purple)
- Region 3 (Light Blue)
- Region 4 (Yellow)
- Region 5 (Light Green)
- Region 6 (Green)



Note: A campus site is a high school and its local park and library.

After School Matters High School Campus Programs 2007 - 2008

REGION 1

- 1 **Chicago Academy**
- 2 **Chicago Math & Science Academy**
- 3 **Foreman Campus**
Foreman High School
Kosciuszko Park
Portage-Cragin Library
- 4 **Mather High School**
- 5 **Roosevelt Campus**
Roosevelt High School
Horner Park
Mayfair Library
- 6 **Schurz Campus**
Schurz High School
Kilbourn Park
Portage-Cragin Library
- 7 **Senn Campus**
Senn High School / Rickover Naval
Academy
Broadway Armory
Edgewater Library
- 8 **Sullivan Campus**
Sullivan High School
Loyola Park
Rogers Park Library
- 9 **Taft Campus**
Taft High School
Norwood Park
Roden Library
- 10 **Uplift High School**
- 11 **Vaughn High School**

REGION 2

- 12 **Clemente Campus**
Clemente High School
Clemente Park
Humboldt Park Library
- 13 **Kelvyn Park Campus**
Kelvyn Park High School
Kelvyn Park
North Pulaski Library
- 14 **Noble Street Charter
High School – Exelon Campus**
- 15 **North Grand High School**
- 16 **Orr Campus**
Orr Community Academy
Orr Park
Legler Library
- 17 **Prosser Campus**
Prosser Career Academy
Blackhawk Park
North Austin Library
- 18 **Ramirez Charter High School**
- 19 **Steinmetz Academic Centre**
- 20 **Wells High School**

REGION 3

- 21 **ACT Charter High School**
- 22 **Al Raby School**
- 23 **Austin Campus**
Austin High School / Austin Business
and Entrepreneur Academy
Austin Town Hall
Austin Library
- 24 **Clark Campus**
Clark High School
Clark Park
Austin Library
- 25 **Collins Campus**
Collins High School
Douglass Park
Douglass Library
- 26 **Crane Campus**
Crane Tech Prep. High School
Touhy-Herbert Park
Legler Library
- 27 **Douglass Academy**
- 28 **Juarez Campus**
Juarez Community Academy
Harrison Park
Lozano Library
- 29 **Manley Campus**
Manley Career Academy
Douglass Park
Douglass Library
- 30 **Marshall High School**
- 31 **Phoenix Military Academy**



After School Matters High School Campus Programs 2007 - 2008

REGION 4

- 32 Curie Campus**
Curie Metro High School
Curie Park
Archer Heights Library
- 33 Dunbar Campus**
Dunbar Vocational Career Academy
Lake Meadows Park
Chicago Bee Library
- 34 Farragut Campus**
Farragut Career Academy
Shedd Park
- 35 Kelly Campus**
Kelly High School
Kelly Park
Brighton Park Library
- 36 Kenwood Academy High School**
- 37 Little Village High School**
- 38 Phillips Campus**
Phillips Academy
Anderson Park
Chicago Bee Library
- 39 Tilden Campus**
Tilden Career Academy
Fuller Park
Sherman Park Library
- 40 Youth Connections High School**

REGION 5

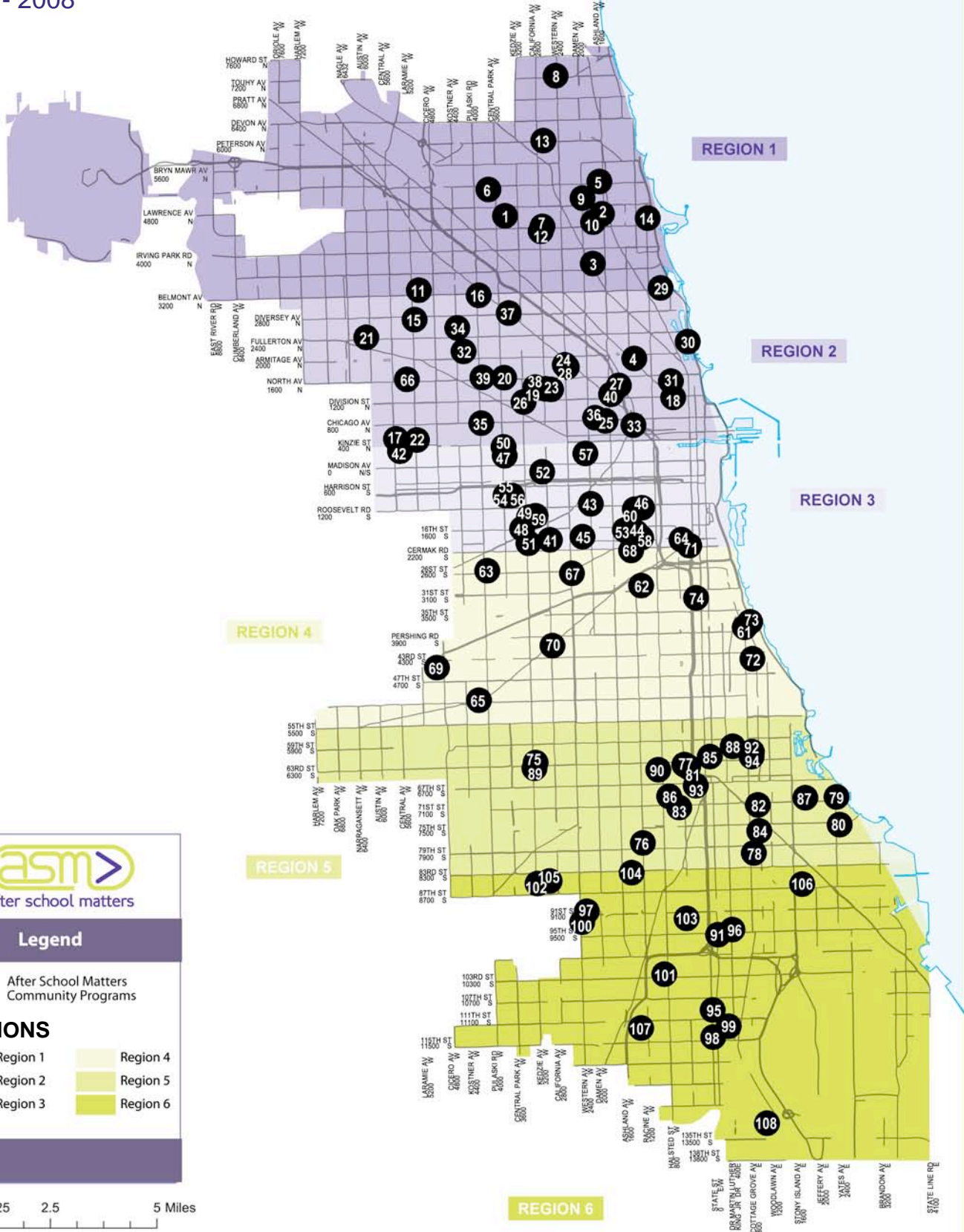
- 41 Bogan High School**
- 42 Englewood Campus**
Englewood Academy High School
Sherwood Park
Kelly Library
- 43 Gage Park Campus**
Gage Park High School
Gage Park
Gage Park Library
- 44 Hancock High School**
- 45 Harper High School**
- 46 Hirsch High School**
- 47 Hubbard High School**
- 48 Hyde Park Academy**
- 49 Lindblom Campus**
Lindblom College Preparatory High School
Lindblom Park
Sherman Park Library
- 50 Perspectives High School at Calumet**
- 51 Robeson Campus**
Robeson High School
Hamilton Park
Kelly Library
- 52 Simeon Campus**
Simeon Career Academy
West Chatham Park
Woodson Library
- 53 South Shore Campus**
South Shore Community Academy
Nash Community Center
South Shore Library

REGION 6

- 54 Bowen Campus**
Bowen High School
Bessemer Park
South Chicago Library
- 55 Carver Campus**
Carver Military Academy
Carver Park
Altgeld Library
- 56 Fenger Campus**
Fenger Career Academy
Ada Park
Pullman Library
- 57 Harlan Campus**
Harlan Community Academy
Abbott Park
Woodson Library
- 58 Julian High School**
- 59 Washington High School**



After School Matters Community Programs 2007 - 2008

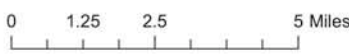


Legend

- After School Matters Community Programs

REGIONS

Region 1	Region 4
Region 2	Region 5
Region 3	Region 6





After School Matters Partners and Participating Organizations

OUR PUBLIC PARTNERS

After School Matters is grateful to our public partners for their ongoing support and efforts on behalf of the teens of Chicago.

- The City of Chicago
- Chicago Public Schools
- The Chicago Park District
- The Chicago Public Library
- The Chicago Department of Cultural Affairs
- The Chicago Department of Family and Support Services

PUBLIC AGENCY SUPPORT

- Chicago Alternative Policing Strategy (CAPS)
- Chicago Department of Public Health
- Chicago Housing Authority
- Chicago Police Department

PARTICIPATING ORGANIZATIONS

After School Matters appreciates the hundreds of local teaching and community-based organizations that offer their experience and resources to help operate ASM programs. We extend a sincere thank you to the following organizations:

- ABJ Community Services, Inc.
- Abraham Lincoln Centre
- Agujon Theater Company
- Albany Park Community Center
- Alliance for Community Peace
- Alliance of Local Service Organizations
- Alternative Schools Network
- Alternatives, Inc.
- The American Academy of Art
- The American Indian Center of Chicago
- Arab American Action Network
- archi-treasures
- The ARK of St. Sabina
- Art Institute of Chicago
- Association House of Chicago
- Austin YMCA
- Beloved Community Family Services, Inc.
- Benton House
- Bethel House of Prayer
- Better Boys Foundation
- Beverly Arts Center
- BUILD, Inc
- Building Better Youth Sports NFP
- Careers Through Culinary Arts Program
- Carole Robertson Center
- Casa Aztlán
- Catholic Charities - St. Joseph
- Center for Community Arts Partnerships
- The Center for Higher Development, Inc.
- Center on Halsted
- Central States SER
- Centro Romero
- Charles A. Hayes Community Center
- The Chicago Area Health and Medical Career Program
- Chicago Area Project
- Chicago Area Project / Maryland Avenue Baptist Church
- Chicago CARES
- Chicago Chinatown
- Chicago Commons
- Chicago House
- Chicago Opera Theater
- Chicago Public Art Group
- Chicago State University
- Chicago Training Center
- Chicago West Community Music Center
- Chicago Youth Boxing Club
- Chicago Youth Centers - BBR Youth Center
- Chicago Youth Centers - Rebecca K. Crown
- Chicagoland Bicycle Federation
- Chicagoland Cheerleading
- Child's Play Touring Theater
- Chinese American Service League
- Chinese Mutual Aid Association
- Christopher House
- Cob Connection
- Columbia College Chicago - Center for Community Arts Partnership
- The Community Film Workshop of Chicago
- Community TV Network
- Congo Square Theater Company



PARTICIPATING ORGANIZATIONS (CONTINUED)

- Cooperative Image Group
- Destination Imagination, Inc.
- Dime Child Foundation
- East Village Youth Program
- El Hogar de Niño
- Elijah's House Youth Center
- Erie Neighborhood House
- Firman Community Services
- Free Spirit Media
- Free Spirit Media - North Lawndale
- Free Street
- Friends of the Parks
- Garfield Park Conservatory Alliance
- Gary Comer Youth Center
- Girls in the Game
- Greater Metropolitan Missionary Baptist Church
- Growing Power, Inc.
- H.O.P.E. Youth Community Center
- Harold Washington College
- High Ridge YMCA
- Hispanic Housing Development Corporation
- Home of Life Community Development Corporation
- Housing Opportunities for Women
- Howard Area Community Center
- Howard Brown Health Center
- Illinois Institute of Art - Chicago
- Illinois Manufacturing Foundation
- Inner City Youth Development
- Jane Addams Resource Corporation
- JHP Community Center
- Joffrey Ballet
- Journeymen Theater Company
- Kids Off The Block
- Kidtek, NFP
- Korean American Community Services
- Korean American Resource and Cultural Center
- Kuumba Lynx
- La Casa Community Committee
- Lawndale Christian Development Corporation
- Lawrence Hall Youth Services
- Le Penseur Youth & Family Services, Inc.
- Life Directions
- Lincoln Park Zoo
- Love to Serve
- Loyola University Chicago
- Luna Negra Dance Theater
- Make A Difference Youth Foundation
- Marillac Social Center
- Marion Stamps Youth Initiative
- McCormick Tribune YMCA
- Merit School of Music
- Mikva Challenge
- The Miracle Center
- Muntu Dance Theatre
- Museum of Contemporary Photography
- National Association for Urban Debate Leagues
- National Museum of Mexican Art
- Neighborhood Boys and Girls Clubs
- Neighborhood Technology Resource Center
- New Generation Fancy Drill Team
- New Hope Community Center
- New Life Centers of Chicagoland
- North Lawndale Community News
- North Lawndale YMCA
- One Economy Corporation
- Openlands
- Pros Arts Studio
- Pui Tak Center
- Quad Communities Development Corp.
- R.B.C. Community Services Center
- Rauner Family YMCA
- Ray of Hope Center of the Arts
- Rogers Park Community Services Council
- The Salvation Army
- The Second City Foundation
- School of the Art Institute
- South Shore Drill Team & Performing Arts Ensemble
- South Side Community Arts Center
- South Side Help Center
- St. Agatha Family Empowerment (S.A.F.E.)
- South-East Asia Center
- Southwest Youth Collaborative
- Strategic Human Services
- Street-Level Youth Media
- Striding Lion InterArts Workshop
- Sunshine Gospel Ministries
- The Support Group
- TapRoots, Inc.
- Teamwork Englewood
- Tellin' Tales Theater
- True Star Foundation
- True To Life Foundation
- Umoja Student Development Corporation
- Union League Boys and Girls Club
- University of Illinois at Chicago
- Urban Solutions Association
- Urban Student Empowered Foundation
- Voice of the City Studio
- Washburne Culinary Institute
- West Side Youth Technical Center
- Wright Renaissance
- Yancey Boys & Girls Club
- Yollocalli
- Young People's Project, Inc.
- Youth Heritage Arts & Culture Foundation
- Youth Service Project, Inc.
- Youth Technology Corps NFP, Inc.



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Certified Public Accountants

Independent Auditor's Report

To the Board of Directors
After School Matters, Inc.

We have audited the accompanying statement of financial position of After School Matters, Inc. (the Organization) as of June 30, 2008, and the related statements of activities and of cash flows for the fiscal year then ended. These financial statements are the responsibility of the Organization's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of After School Matters, Inc. as of June 30, 2008, and the changes in its net assets and its cash flows for the fiscal year then ended in conformity with accounting principles generally accepted in the United States of America.

As described in Note 8 to the financial statements, the July 1, 2007 net asset balances have been restated for errors in the method of revenue recognition.

McGladrey & Pullen, LLP

Chicago, Illinois
May 11, 2009

After School Matters, Inc.

Statement of Financial Position

June 30, 2008

Assets

Cash and cash equivalents	\$	7,716,557
Government grants receivable (net of an allowance for doubtful accounts of \$711,667)		5,421,656
Pledges receivable		2,045,827
Prepaid expenses		685,081
Property and equipment, net		166,903
Restricted cash (Out-of-School-Time Opportunities for Teens Programs)		791,119
		<u>791,119</u>
	\$	<u>16,827,143</u>

Liabilities and Net Assets

Due to Chicago Public Schools	\$	4,443,582
Accounts payable and other accrued expenses		468,624
Contracts payable		1,752,004
Due to others (Out-of-School-Time Opportunities for Teens Programs)		791,119
		<u>791,119</u>
		<u>7,455,329</u>

Net assets

Unrestricted		6,659,498
Temporarily restricted		2,712,316
		<u>2,712,316</u>
		<u>9,371,814</u>
	\$	<u>16,827,143</u>

After School Matters, Inc.**Statement of Activities
Fiscal Year Ended June 30, 2008**

	<u>Unrestricted</u>	<u>Temporarily Restricted</u>	<u>Total</u>
Support and revenue			
Government grants and support	\$ 11,173,836	\$ -	\$ 11,173,836
In-kind contributions	8,404,464	-	8,404,464
Special events			
U.S. Cellular Gala	2,545,812	-	2,545,812
City wide event	10,455	73,250	83,705
Contributions and foundation grants	374,794	1,113,966	1,488,760
Interest income	132,619	-	132,619
Fiscal agent services fee	-	125,122	125,122
Gallery 37 retail sales	80,369	-	80,369
Other income	4,842	-	4,842
Net assets released from restrictions			
Satisfaction of donor imposed restrictions	1,555,399	(1,555,399)	-
	<u>24,282,590</u>	<u>(243,061)</u>	<u>24,039,529</u>
Expenses			
Program services	23,531,984	-	23,531,984
General and administrative	3,463,672	-	3,463,672
Special events	455,614	-	455,614
	<u>27,451,270</u>	<u>-</u>	<u>27,451,270</u>
Decrease in net assets	<u>(3,168,680)</u>	<u>(243,061)</u>	<u>(3,411,741)</u>
Net assets			
July 1, 2007, as previously reported	11,355,473	915,343	12,270,816
Prior period adjustments (Note 8)	(1,527,295)	2,040,034	512,739
July 1, 2007, as restated	<u>9,828,178</u>	<u>2,955,377</u>	<u>12,783,555</u>
June 30, 2008	<u>\$ 6,659,498</u>	<u>\$ 2,712,316</u>	<u>\$ 9,371,814</u>

After School Matters, Inc.

Statement of Cash Flows
Fiscal Year Ended June 30, 2008

Operating activities

Decrease in net assets	\$ (3,411,741)
Depreciation	55,599
Changes in	
Grants and pledges receivable	(2,131,217)
Prepaid expenses	(685,081)
Accounts payable, accrued expenses and due to others	1,124,265
Contracts payable	338,599
Net cash used in operating activities	<u><u>(4,709,576)</u></u>

Investing activities

Purchases of furniture and equipment	<u>(49,611)</u>
Net cash used in investing activities	<u><u>(49,611)</u></u>

Decrease in cash and cash equivalents

(4,759,187)

Cash and cash equivalents

July 1, 2007	<u>12,475,744</u>
June 30, 2008	<u><u>\$ 7,716,557</u></u>